

# Transport **A**sset **M**anagement **P**lan

(TAMP)

Phase 2 Year 3 Data Refresh - September 2023

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## 1.0 Executive Summary

The Transport Asset Management Plan (TAMP) was approved by the Cabinet Member for Highways and Transport on 10 June 2014 and identified the key strategic priorities of the county council, as the highway authority for Lancashire, during the period 2015/16 to 2029/30.

TAMP Phase 1 ran from April 2015/16 to March 2020. During this phase our focus of attention was the A, B & C and Footway assets. As a result of works carried out over this period the condition of both these assets as measured by SCANNER (A, B & C Roads) and defects (Footways) showed an improvement.

As we moved into Phase 2, our life cycling modelling suggested that additional works were needed to the A, B & C out in order to maintain the progress made in Phase 1 and that the Unclassified Roads which are the focus of Phase 2, are in a poor condition.

The financial constraints that we experienced in Phase 1 are now more acute following a further reduction in funding from the Department of Transport and recent inflationary pressures. Throughout Phase 1 we adopted an approach whereby the underlying condition of the network was addressed via the use of early intervention preventative maintenance strategies, as we believed this would enable us to make more efficient use of our resources and this will continue into Phase 2.

This approach has seen improvements in the condition of our A, B & C roads which are now in a better condition than they were in 2009 and since 2014. According to the May 2023 SCANNER survey the quantity of **Red** or **Amber** has reduced by 384km from the 2014 base, down to 796km, an improvement of 33%. The general improvement in the A, B & C road network has returned many of these roads to their pre-2014 condition across all district areas,

More than a quarter of the unclassified residential and unclassified rural roads are end of life (**Red**) and this backlog will not be addressed before the end of Phase 2 (March 2025) or even by the end of the TAMP (March 2030) without substantial investment. At the same time, we have been able to currently maintain most many of other assets in a similar condition to what they were in 2015, though the condition of the street lighting columns and traffic signal sites is starting to decline; however the scale of the backlog for all asset groups is now becoming apparent as result of Lifecycle Modelling and the overall TAMP objective of getting all assets to a 'good' standard by the end of the TAMP period is unlikely to be met

Emerging problems have been identified with regards street lighting and traffic signal equipment which are showing signs of increased decay due to insufficient funding to address the backlog. Increased lighting column testing and focusing on only replacing obsolete or redundant aspects of signal junction, rather than replacing the whole junction where possible, are being used to risk manage these assets.



Using the TAMP methodology outlined in Section 10, the overall condition of our highway and transport assets score has been adjusted to take account of the change in Service Standards for Phase2 of the TAMP. The score has reduced slightly from last year which means that overall condition of our assets is still regarded as being FAIR. Real progress in improving the condition score of our assets is dependent upon the condition of our unclassified roads improving as they are our greatest value asset in poor condition.

The principal challenges facing us are:

1. How to address the back log in the unclassified network in Phase 2 of the TAMP whilst maintaining the other asset in a safe condition.
2. Understand the backlog for Street Lights, Traffic Signals and Structures and develop an approach to managing these whilst seeking funding sources.
3. Develop and understanding of the impact of Highway Maintenance activities on carbon (CO<sub>2e</sub>) generation and develop strategies to reduce this during Phase 2 of the TAMP and develop a provisional plan to work towards net zero.



## 2.0 Introduction

The Transport Asset Management Plan (TAMP) was approved by the Cabinet Member for Highways and Transport on 10 June 2014 and sets out how the county council intends to manage its transport assets over the 15-year period from 2015/16 to 2029/30.

In order that the TAMP can remain a live and current document we have provided provide annual updates which contain additional information to supplement the TAMP.

It is intended that these updates will provide a summary of external pressures within the highway sector and internal initiatives that will impact of the county council's highway and transport asset network. This update relates to the third year of TAMP Phase 2, and includes information relating to: -

1. Climate Change challenges and journey towards net zero carbon
2. Corporate Priorities and Alignment to the Local Transport Plan and the Highways and Transport Strategy
3. Department for Transport (DfT) funding 2022-2025
4. Maintenance Backlog Assessment and funding apportionment
5. Performance Management Information
6. Customer Feedback
7. Revised asset condition data
8. Overall Condition Assessment



### 3.0 Climate change challenges and journey towards net zero carbon

In December 2020, Full Council adopted a resolution to set out on an ambitious carbon reduction and nature recovery strategy that seeks to 'transition the Lancashire economy away from carbon by 2030 and address the biodiversity crisis'. The Highways Decarbonisation Strategy, approved by Cabinet in April 2022, has been developed to reflect this 2035 carbon budget and the Full Council resolution and to support the Corporate Priorities, in particular the need to protect our environment by putting in place a Strategy to achieve a realistic carbon reduction from highways maintenance and highway related activities.

In September 2022 we were awarded the Chartered Institute of Highway and Transport (CIHT) & Ringway Climate Change Award for the development of the strategy.



Strategy areas have been developed, which include:

- Promoting a low carbon approach to procurement.
- Measuring the impact of highway maintenance activities and publishing carbon baseline and impact assessments.
- Aiming for lowest carbon impact across the lifecycle of the asset by using carbon lifecycle modelling to inform decisions.
- Ensuring carbon impact of revenue and replacement activities are considered.
- Working towards Net Zero across depots and fleet operations.
- Working with partners to promote innovation.

These represent the county council's high-level commitment to decarbonisation and are all progressing well.

The Carbon Dashboard [Highways decarbonisation strategy - Lancashire County Council](#) shows the progress we are making during 2023/24 in reducing the carbon footprint of the carriageway and footway capital programme and the innovations we have adopted to deliver this. For the 2023/24 carriageway capital programme the dashboard shows a carbon footprint of approximately 3162 tonnes of carbon dioxide equivalence (CO<sub>2</sub>e) from the programmes' activities, with a saving of 635 tonnes of CO<sub>2</sub>e, representing a 20.1% saving.

This has been achieved using warm mix asphalt on the majority of resurfacing schemes and the extensive use of ex-situ recycling. Ex-situ recycled material has been adopted for the majority of schemes in lieu of hot mix binder course. The



savings are equivalent to over 2.3million miles driven by an average UK passenger car or the energy usage of 209 average UK homes.

In order to measure the carbon efficiencies, it is proposed to report separately a metric for Surface Dressing and a metric for Resurfacing Works. Surface Dressing by its nature does not vary in depth and is best considered as the amount of carbon per unit area: KgCO<sub>2e</sub> per m<sup>2</sup>. Resurfacing however will vary in depth and is best considered as the amount of carbon per unit volume or tonnage: KgCO<sub>2e</sub> per tonne.

### Surface Dressing

	Area Treated (m <sup>2</sup> )	total tonnesCO <sub>2e</sub>	KgCO <sub>2e</sub> per m <sup>2</sup> work done
<b>2021-22</b>	657,980	850	1.3
<b>2022-23</b>	432,621	633	1.5
<b>2023-24</b>	560,154	826	1.5

**NB.** Improvements in the accuracy by which was measure the area of works covered have improved and account for the slight change in value from 2021-22 to future years.

### Resurfacing Works

Financial Year	Area Treated (m <sup>2</sup> )	Quantity Asphalt material used (tonnes)	Total carbon Footprint tonnes CO <sub>2e</sub>	KgCO <sub>2e</sub> per m <sup>2</sup> work done	KgCO <sub>2e</sub> per tonne of asphalt material used
<b>2021-22</b>	429,776	61,910	2,957	7	48
<b>2022-23</b>	121,612	31,540	1,259	10	40
<b>2023-24</b>	114,250	37,744	1,187	10	31

**NB.** An increase in per m<sup>2</sup> carbon footprint for asphalt resurfacing works from years 2021-22 to 2022-23 and 2023-24 is consistent with the current phase of the TAMP.

This phase focusses on the urban unclassified network where due to the structural nature of defects and the evolved nature of many of the roads, necessitates deeper treatments, typically ≥100mm in depth which results in a greater quantity of material being used, for every m<sup>2</sup> treated. These deeper treatments do provide an opportunity to recycle the lower layers and should provide a longer lasting solution, thus reducing carbon footprint over the lifecycle.

The metric looks at the carbon footprint of asphalt resurfacing works on a per tonne of asphalt material used basis. When looking at in this context, year 2021-22 to 2022-23 shows a saving of 16%, with a further saving from 2022-23 to 2023-24 of 21%. Overall, comparing 2021-22, where measurement started to 2023-24 the average carbon footprint of a tonne of asphalt material used has reduced by 17kgCO<sub>2e</sub>, or 34%.



Work is also underway to produce Carbon Descent Plans for the property portfolio, which includes Highway Depots. This will allow an assessment of the opportunities to reduce the carbon impact of our depots.

Further carbon reductions are also underway through the replacement of older LED lanterns on streetlight, being replaced by more energy efficient units.





## 4.0 Corporate Priorities, Alignment to the Local Transport Plan (LTP) and the Highways and Transport Strategy 2023-2025

Here at Lancashire County Council, we are helping to make Lancashire the best place to live, work, visit and prosper and has recently set new Corporate Priorities. This Transport Asset Management Plan delivers on these ambitions by setting out our commitment from highway maintenance.

Corporate Priority	Transport Asset Management Plan approach will
Delivering better services	by considering the lifecycle of the asset, will ensure sustainability through durability and that best value and least disruption is delivered for everyone.
Caring for the vulnerable	ensure all decisions are based on assessment of asset condition and strategic importance and are therefore equitable.
Protecting our environment	ensure use of recycled materials is considered where appropriate that that carbon is considered in all decisions and were possible schemes and activities have low carbon impact.
Supporting economic growth	ensure the transport network allows the smooth movement of people, goods and services

Maintaining and managing our highway assets is one of the 7 Priorities and Activities in the current Local Transport Plan (LTP). The LTP states the objective is to "sustain and improve the condition of footways, cycleways, highways and structures so that maintenance can be carried out in a planned rather than a reactive manner" which aligns with the Transport Asset Management approach of moving away from the worst first approach and adopting the approach of preventative maintenance based on the condition of the assets and application of lifecycle planning principles.

Work is progressing on a joint Local Transport Plan (LTP4) to cover Lancashire, Blackburn with Darwen and Blackpool Councils which will reflect latest government and TFN policy guidance and draw on evidence emerging from the Lancashire 2050 Strategic Framework, and importantly focus on decarbonisation and levelling up priorities. The councils are working towards initial public engagement in late 2023 with publication of a new LTP4 strategy in 2024. The 2022 Transport Asset Management Plan Refresh will take on board emerging evidence and draft policy in order to align the two plans.

In January 2023 Cabinet approved the Lancashire County Council's Highways and Transport Strategy 2023-2025. This Strategy presents a high-level view of how we will deliver our highways and transport responsibilities over these three years to deliver to our corporate priorities. This Strategy provides a single point of reference for the council's activities envisaged in the period to 2025. Highway Asset Management is one of the four core priorities and has the following objectives which set the framework for our activities in this period:



**Highways asset management:**

- Manage our highways assets efficiently and effectively to support connectivity to employment and to essential services.
- Build our understanding of the condition of all our highways assets to focus our maintenance activity and leverage investment.
- Reduce the carbon footprint of our highway's maintenance activities.

To achieve these objectives and our vision for our management of the highways asset in 2025, the Strategy sets out the following three priority projects, to:

- Focus on risk-based investment and preventative and preservative treatments.
- Build our understanding of the condition of our assets.
- Develop ways to reduce the carbon (CO2 e) generation from our activities towards net zero.



## 5.0 Department for Transport (DfT) funding and self-assessment

In order to encourage local authorities to adopt better asset management policies, strategies and lifecycle planning the DfT introduced changes to the highway maintenance formula funding mechanism.

From 2015/16 each authority was required to undertake a self-assessment against a set of criteria aimed at assessing performance in relation to asset management, resilience, customer, benchmarking and efficiency and operational delivery. In the first assessment, submitted in January 2016, we considered ourselves to be band 2 authority.

As a result of continued progress in 201/17 and onwards, we have considered ourselves to be a band 3 authority which has enabled us to attract 100% of the Incentive funding element. Band 2 authorities are currently only receiving 30% of the Incentive fund.

Our commitments to in the Highways Decarbonisation Strategy relating to understanding the carbon impact of maintenance decisions within the lifecycle of the asset will help us align to anticipated changes with the self-assessment.

The Department for Transport have confirmed the funding for 2022 to 2025 as detailed below: -

	2021/22 £m	2022/25 £m
Highway Maintenance Basic Need	12.805	12.805
Incentive Fund (assumes Band 3)	3.201	3.201
Pothole Action Fund	12.805	12.805
<b>Total</b>	<b>28.811</b>	<b>28.811</b>

The assurance of funding up to March 2025 is welcome and does allow us to plan in the medium term. The next section will examine how we propose to apportion these funds to deal with the maintenance backlog.

For 2023/24 the DfT provided an additional £5.122m for highway maintenance, bringing the total funding to £33.933m pa.



## 6.0 Maintenance funding apportionment

Work continues through lifecycle planning to predict the condition of the asset groups under various funding levels.

### Proposed apportionment for remainder of TAMP Phase 2:

As the funding from the DfT is now known until March 2025 it is proposed to apportion the funds for 2024/25 in a similar way as for the current year.

This will allow us to:

- Continue the investment in the Urban Unclassified roads and maintain the standard of the ABC road network for the remainder of Phase 2, as per TAMP priorities for Phase 2,
- Continue investment in the Localised Deterioration Fund to support the management of structural defects and reduce member concerns.
- Maintain investment in drainage at an appropriate level.
- Increase the investment in street lighting column replacement, allowing the Highway Service to increase capacity.
- Increase the investment in traffic signal replacement.
- Allow sufficient funds for Bridge and structure risks assessments to inform the development of a work bank for the increased investment in bridges and structures in Phase 3 of the TAMP.

### Proposed apportionment for TAMP Phase 3:

The level of funding is not yet known beyond March 2025. For the purpose of proposing apportionments for Phase 3 of the TAMP it is assumed the same level of funding will be available.

When considering future funding for Phase 3 it should be acknowledged that the original TAMP objectives of getting the unclassified road network in good condition by the end of Phase 2 will not have been met and there will be a need to have an approach that blends the objectives of phase 2 and phase 3 together beyond March 2025 with:

- continued investment in the Unclassified Road network to further reduce the backlog.
- continued investment in the ABC road network to maintain it in a good state.
- increase further the investment in street lighting column replacement and traffic signal junction renewal.
- increase investment in bridges and structures, as per TAMP Phase 3 priority



## 7.0 Performance Management Information

When the TAMP was introduced in 2014, our emphasis shifted to the implementation of early intervention, preventative maintenance strategies. We believed this would enable us to make more efficient use of our resources. The emphasis was placed on collecting condition data for the various highway asset groups to inform investment decisions and to report progress.

The condition of the main asset groups as March 2023 is reported further in this document. Additionally, other Key Performance Indicators (KPIs) are collected and reported regularly to the Cabinet and the management teams to measure the health of the highway service. Below is a summary of those KPIs.

### Highway Safety Inspections

Possibly the most important aspect of this is identifying defects at the earliest stage possible, in order that repairs can be carried out proactively to stop the asset from deteriorating further, which may then lead to more expensive repairs being required further down the line or increase the risk of injury, damage and third part claims.

We aim to maintain all aspects of our highway network with specified timescales as set out in our Highway Safety Inspection Policy which can be accessed [here](#).

During inspections, our Highway Safety Inspectors look for a range of defects affecting the carriageway, footway, streetlights, signs, bollards and trees.

Highway Safety Inspections			
Year	Number of Inspections	Number completed on time	% on Time (Target 90%)
2022/23	33,332	32,545	97.64%
2021/22	33,436	30,016	89.77%
2020/21	34,843	33,286	95.53%
2019/20	34,834	28,337	81.35%
2018/19	35,788	26,142	73.05%
2017/18	34,567	30,473	88.16%



## Highway Safety Defect Repairs

Once a defect has been found by our Highway Safety Inspectors, or has been reported by members of the public, it is important that these are fixed within the timescales specified in the Highway Safety Inspection Policy.

All Safety Defects by Financial Year							
Year	Total Found	Emergency & Urgent (Category 1) – Target 95% fixed on time			Non-Urgent (Category 2) – Target 95% fixed on time		
		Found	Fixed on time	% Fixed on time	Found	Fixed on time	% Fixed on time
2022/23	72552	1,731	1,611	93%	70,821	67,113	95%
2021/22	67587	1,346	1,158	86%	66,241	59,181	89%
2020/21	58,681	1,341	1,165	87%	57,340	50,645	88%
2019/20	49,295	1,263	1,165	92%	48,032	44,614	93%
2018/19	43,848	1,335	646	48%	42,513	35,591	84%
2017/18	55,166	1,793	152	8%	53,373	35,477	67%

**Category 1** defects are those that are assessed to be extremely hazardous, and require either an emergency or urgent response, because they pose an immediate danger to highway users.

**Category 2** defects are those which are deemed not to represent an immediate or imminent hazard and are then further categorised according to their likely impact and risk probability.

A summary of 2022/23 highway defects is provided below: -

- 2022/23, when compared with the previous year, produced an increase in both Category 1 and Category 2 defects. Resulting in an overall increase of 7% in the number of defects reported
- Despite to increase in overall numbers, the percentage fixed on time overall achieved 95%, and therefore exceeded the agreed target of 90%
- During the first 3 Quarters of the year, faults reported by the public accounted for 26% of the total faults reported, this almost doubled (48%) in Quarter 4 (January 2023-March 2023)
- Public reported defects represented 34% of all defects found, an 8% jump from 26% recorded the previous year

## Third Party Claims

Having an effective Highway Safety Inspection and highway defect repair regime helps us to defend ourselves against third party claims under Section 58 of the Highways Act 1980. Our successful repudiation rates with regards third party / vehicle damage claims are increasing as set out in the table below: -



<b>Third Party Claims - Repudiation Rates</b>		
	<b>Personal Injury</b>	<b>Vehicle Damage</b>
2022/23	87%	67%
2021/22	85%	79%
2020/21	80%	68%
2019/20	77%	56%

The repudiation rates for Personal Injury continue to improve however, repudiation rates for Vehicle Damage have decreased again this year by 12% and are back to a similar level seen in 2020/21. That said, the amounts paid out have continued to fall in both Personal Injury and Vehicle Damage pay outs.

### Street Lighting

During 2022/23, we have carried just over 2,100 street lighting repairs that caused the light not to work. Whilst most of those repairs can be carried out without the need for expensive traffic management, a small number cannot, and so traffic management is required to allow our staff to work safely.

Where traffic management is not required, we aim to fix 95% of faults require within 5 working days. Where traffic management is required, we aim to fix 95% of faults within 20 working days. The results for both category of repairs is shown below: -

Year	<b>Non-Traffic Management Repairs: Target 95%</b>			<b>Traffic Management Repairs; Target 95%</b>		
	Found	Fixed	% Fixed on time	Found	Fixed	% Fixed on time
2022/23	1847	1839	100%	286	286	100%
2021/22	2417	2368	98%	409	389	95%
2020/21	3006	2742	91%	209	185	89%

During the year we also carry out different types of inspections to our street lighting columns. The table below sets out the number of streetlighting inspections: -

<b>Year</b>	<b>Inspection Type</b>
	Column Testing (Structural)
2022/23	6,418
2021/22	4,535
2020/21	3,908



## 8.0 Customer Feedback

Since 2015, Lancashire County Council has taken part in the annual National Highways & Transport Network (NHT) survey which collects the public's views on different aspects of highway and transport assets / services in local authority areas.

For 2022, the survey was sent to 4,800 households across the authority area and 1,201 members of the public responded. Whilst the number of responses were slightly down on the previous year, it still represents an overall response rate for Lancashire of 25%, which is 2% above the national average of 23%

### Summary of Key Benchmarking Indicators (KBI) NHT Satisfaction Indicators 2022-23

Ref	Indicator	% Satisfied	Trend	NHT Average	Quartile
<b>Key Benchmark Indicators</b>					
KBI23	Condition of highways	28%	+5%	34%	4
KBI24	Highway maintenance	44%	+4%	46%	3
KBI25	Street lighting	62%	0%	62%	3
KBI26	Highway enforcement /obstructions	41%	0%	43%	3

Many of our indicators perform well:

Ref	Indicator	% Satisfied	NHT Mean
HMQI13	Provision of streetlights	79%	78%
KBI25	Street lighting	62%	62%
HMBI05	Provision of street Lighting	57%	58%
HMBI28	Undertakes cold weather gritting (salting)	57%	58%
HMBI26	Condition of Road Signs	54%	55%
HMBI27	Cleanliness of road signs	52%	52%

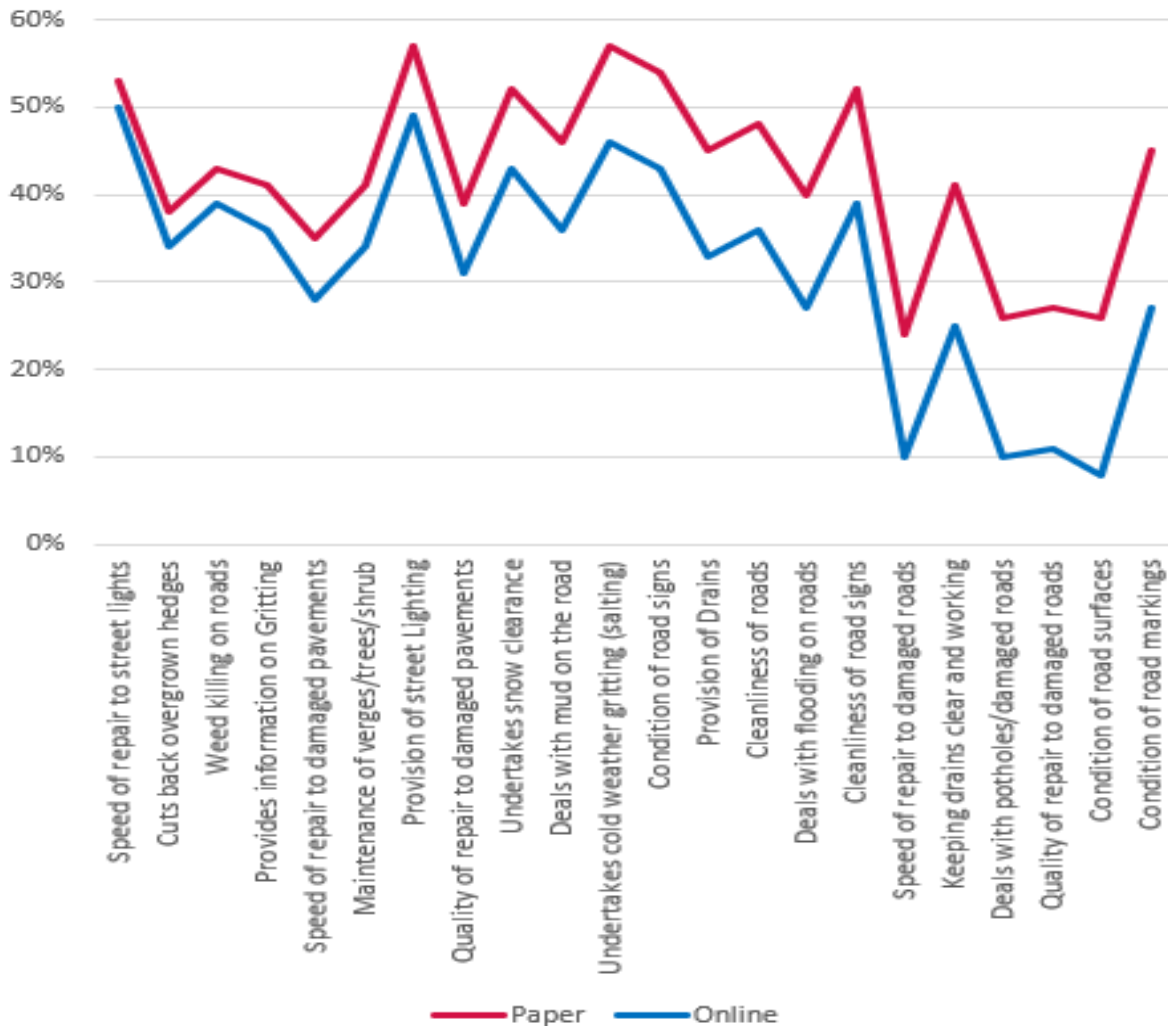
We closely monitor those with the lowest satisfaction scores:

Ref	Indicator	% Satisfied	NHT Mean
<b>Benchmark Indicators</b>			
KBI23	Condition of highways	28%	34%
HMBI31	Quality of repair to damaged roads	27%	34%
HMBI01	Condition of road surfaces	26%	32%
HMBI13	Deals with potholes / damaged roads	26%	32%
HMBI30	Speed of repair to damaged roads	24%	28%
<b>Quality Indicators</b>			
HMQI11	Number of potholes	16%	22%
HMQI12	Action to repair local roads	28%	33%





We also take part in the On-Line Highway Maintenance Themed Survey to obtain a broader view of opinion. Whilst percentage scores from the paper survey were overwhelmingly more positive than those received from the online survey, the 'pattern' of results is surprisingly similar.



Condition of Road Surfaces, Quality of Repair to Damaged Roads and Speed of Repair to Damaged Roads continues to be of highest importance to a large percentage of the residents of Lancashire County, and is also what is considered to have deteriorated the most.

### You Said, We Did

As a result of the feedback received, the county council works hard to provide enhancements and improvements to our processes e.g. the way we fix potholes, and strives to introduce improvements to the way we communicate with our residents around planned carriageway and footway repairs to address some of the concerns raised. This includes designated webpages explaining various aspects of our approach to carriageway and footway maintenance, which can be found [here](#).



We have also introduced a 'You Said, We Did' initiative to provide updates on what action we're taking to tackle some of the issues highlighted by the feedback.

You said...	What we've done / are doing...	Desired Result
Improve communications (to impacted homeowners) both prior to, and during, scheduled works	<p>Increasing use of metal road signs, providing intended works information, as opposed to the current streetlight signs</p> <p>Embracing the use of new technology e.g. QR Codes</p> <p>Improving the provision / consistency of letters and / or postcards which are provided to impacted homeowners</p> <p>Create new letters / postcards which will provide additional information on works where time will elapse between treatments e.g. we'll be back</p>	<p>Improving visibility for those travelling around our county</p> <p>Improving direct access to information already online</p> <p>Improving communication to those residents directly affected by our work</p> <p>Improving communication to those residents directly affected by our work</p>
Provide additional information to local councils to improve visibility of upcoming works	Implement a comms channel with local / parish councils to confirm upcoming works	Improving the stream of information provided to customer facing personnel to help reduce the number of queries received. And to facilitate self-service.
Why one road is resurfaced (fixed) versus another?	<p>Development / Provision of an online scheme dashboard</p> <p>Development of information videos to ensure new technological information is accessible to all</p>	<p>Improving the visibility of scheduled works and what work is being done</p> <p>Improving information and background as to why we do, what we do</p>
Poor communications in relation to highways maintenance, and also in relation to our aim to reduce our carbon footprint	Creating bite-sized campaigns to highlight the process of prioritisation of highway maintenance, and embracing new low carbon / recycling schemes e.g. biobinders	Challenge negative perceptions by improving communications to residents on the work being done to improve our highways and to reduce our carbon footprint



## 9.0 Revised Asset Condition Data

Since the TAMP was first introduced in 2014 much work has gone into collecting and updating asset condition data and procedures have now been put in place whereby, we are able to collect and refresh this data at intervals that are considered appropriate.

The following pages provide an overview of the condition of each of the asset groups covered by the TAMP together with a summary of the main points arising out of our analysis of each group. A full explanation of the service Standards can be found in the TAMP Phase 2 document which can be found [here](#)

Each section follows a similar basic structure. Where possible graphs will show simultaneously the condition as at the end of Phase 1\ start of Phase 2 and the current condition as of March 2023 (end of Year 3 Phase 2). Where possible this will be broken down on a district-by-district basis.

A summary provides key bullet points which seek to outline briefly the key facts relating to the category of the asset.

### 9.1 A, B and C Roads

**Most Cost-Effective Strategy:** Investment in preventative maintenance using appropriate surface treatments determined through deterioration modelling.

**Approach TAMP Phase 2 and Phase 3:** Maintain the network at the current level through preventive and preservative treatments and structural maintenance prioritised on condition and strategic importance. As described below in " **Capital Programme Prioritisation**" (section 9.6)

The service standard for this asset grouping is shown below: -

Asset Category	Condition Measure	Asset Condition				
		Base April 2020	End of Year 1 2020/21	End of Year 2 2021/22	End of Year 3 2022/23	Target Year5 2024/25
A Roads	% RED	2.10%	1.43%	2.20%	2.1%	2.88% -2.01%
	% AMBER	20.47%	16.8%	19.90%	16.4%	25.06% - 20.47%
B Roads	% RED	3.09%	2.70%	2.90%	3.3%	3.73 - 2.19%
	% AMBER	21.10%	20.55%	21.40%	21.9%	29.13% – 22.73%
C Roads	% RED	5.23%	4.15%	4.20%	5.2%	6.02% - 5.1%
	% AMBER	28.87%	26.46%	26.30%	26.5%	31-40% - 27.77%

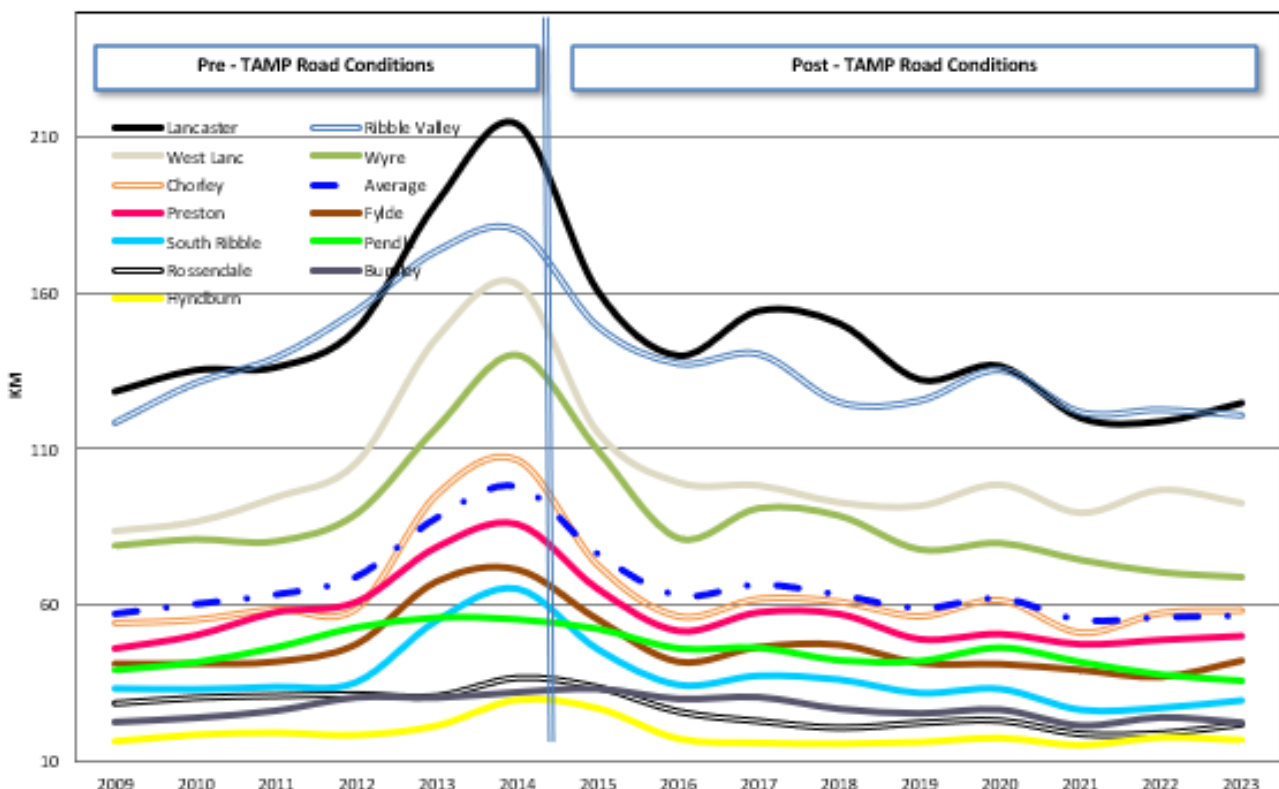


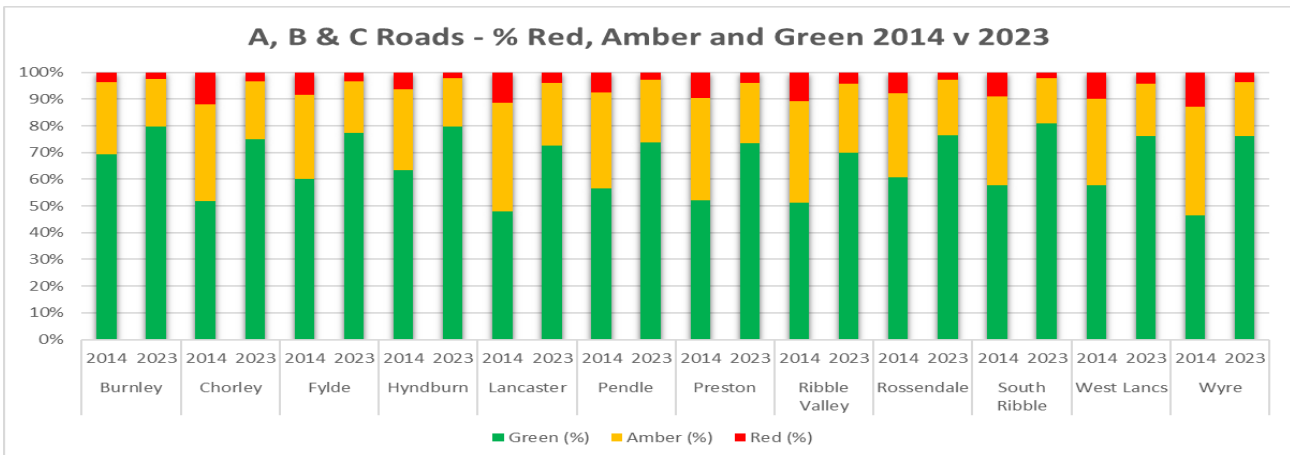
## Summary

- A roads have shown moderate improvement in condition with % **Amber** improving from GOOD to EXCELLENT
- B road condition has dropped slightly but remained as FAIR and GOOD respectively % **Red** and % **Amber**
- C road % **Red** has dropped slightly from FAIR to ADEQUATE
- All classified roads are on track to meet the end of Phase 2 TAMP Targets set for the available funding levels.
- The asset consists of a total of 2,533 km of highway
- The length of A, B and C roads classified as **Red** or **Amber** in 2014 was in the region of 1,180 km.
- According to the May 2023 SCANNER survey the quantity of **Red** or **Amber** has reduced by 384km from the 2014 base, down to 796km, a reduction of 33%
- The general improvement in the A, B & C road network has returned many of these roads to their pre-2014 condition across all district areas,

Provided below are various graphs and charts showing the condition of this asset grouping over time.

**Km Roads RED or AMBER Actual - 2009 to 2023**





## 9.2 Unclassified Roads

**Most Cost-Effective Strategy:** Investment in preventative maintenance which is based on appropriate surface treatment in preference to more costly resurfacing of roads.

New service standards for our Residential Unclassified and Rural Unclassified roads and the footway network were presented to the September 2021 meeting of the Cabinet for approval. These are based on Detailed Video Survey. Currently, no national standards exist.

The Department for Transport (DfT) has however started a consultation exercise, and it is expected that advice will be available before the end of the current TAMP Phase 2.

Therefore, the Service Standards below are provisional and will be updated once the outcome of the consultation exercise is known.

Asset Category	Condition Measure	Service Standards				
		POOR	ACCEPTABLE	FAIR	GOOD	EXCELLENT
Residential Unclassified	% RED	>25%	25% - 20%	20% - 15%	15% - 10%	≤10%
	% AMBER	>40%	40%-35%	35%-30%	30%-25%	≤25.00%
Rural Unclassified	% RED	>25%	25% - 20%	20% - 15%	15% - 10%	≤10%
	% AMBER	>40%	40%-35%	35%-30%	30%-25%	≤25.00%
Footways	% RED	>25%	25% - 20%	20% - 15%	15% - 10%	≤10%
	% AMBER	>40%	40%-35%	35%-30%	30%-25%	≤25.00%



## Summary

- The asset includes approximately 3,440 km of residential roads and 980 rural.
- The rural unclassified and urban unclassified road networks are the main focus of our attention in Phase 2 of the TAMP.
- A new service standard for this asset type was introduced for the start of TAMP Phase 2 and reflects the % of square Kms that are RED or AMBER
- Asset condition is determined by video survey. As this is a different type of survey to SCANNER the results are not directly comparable to the A, B & C road network
- A review is currently taking place by the Department for Transport to help determine common means for expressing carriageway condition across the different mechanisms for measuring condition. This review will help us to develop target conditions for the Unclassified Road

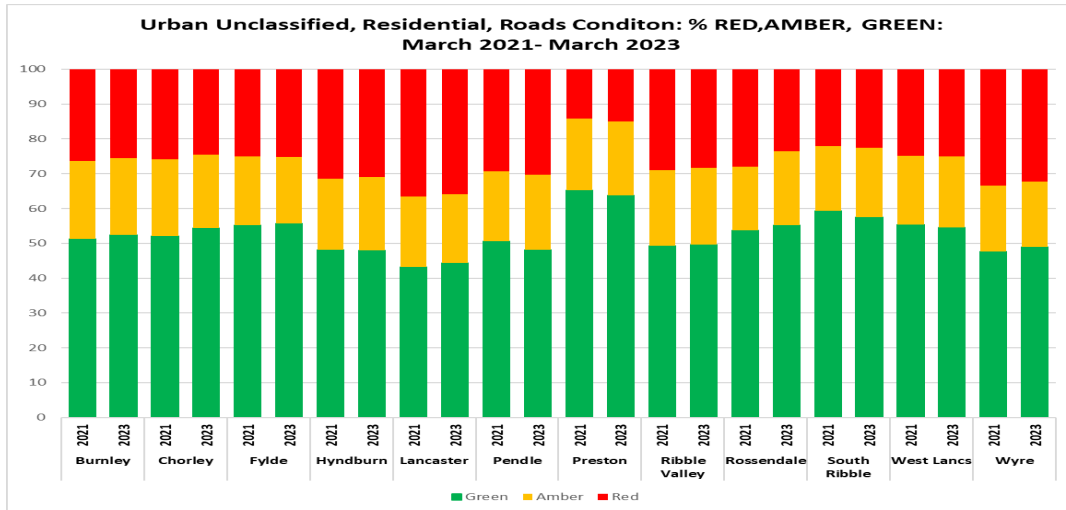
### 9.3 Urban Unclassified

**Most Cost Effective Strategy:** Investment in preventative maintenance which is based on appropriate surface treatment in preference to more costly resurfacing of roads.

For 2023, 26.76% of this network is regarded as **Red**, 20.40% is **Amber** and 52.84% is **Green** and using this condition data is considered to be in a POOR condition. The network condition is remaining steady compared with the base date.

**Approach TAMP Phase 2 and Phase 3:** Arrest the accelerating decline of the urban unclassified 'residential' network through structural capital schemes, focusing on recycling where possible, for those roads showing 90%-100% structurally impaired and repeat visits to Structural Defects (Potholes), and through the use of the Localised Deterioration Fund to reduce structural defect repeat visits and address local and Member concerns. Strategically important routes showing moderate to high structural impairment will also be prioritised.





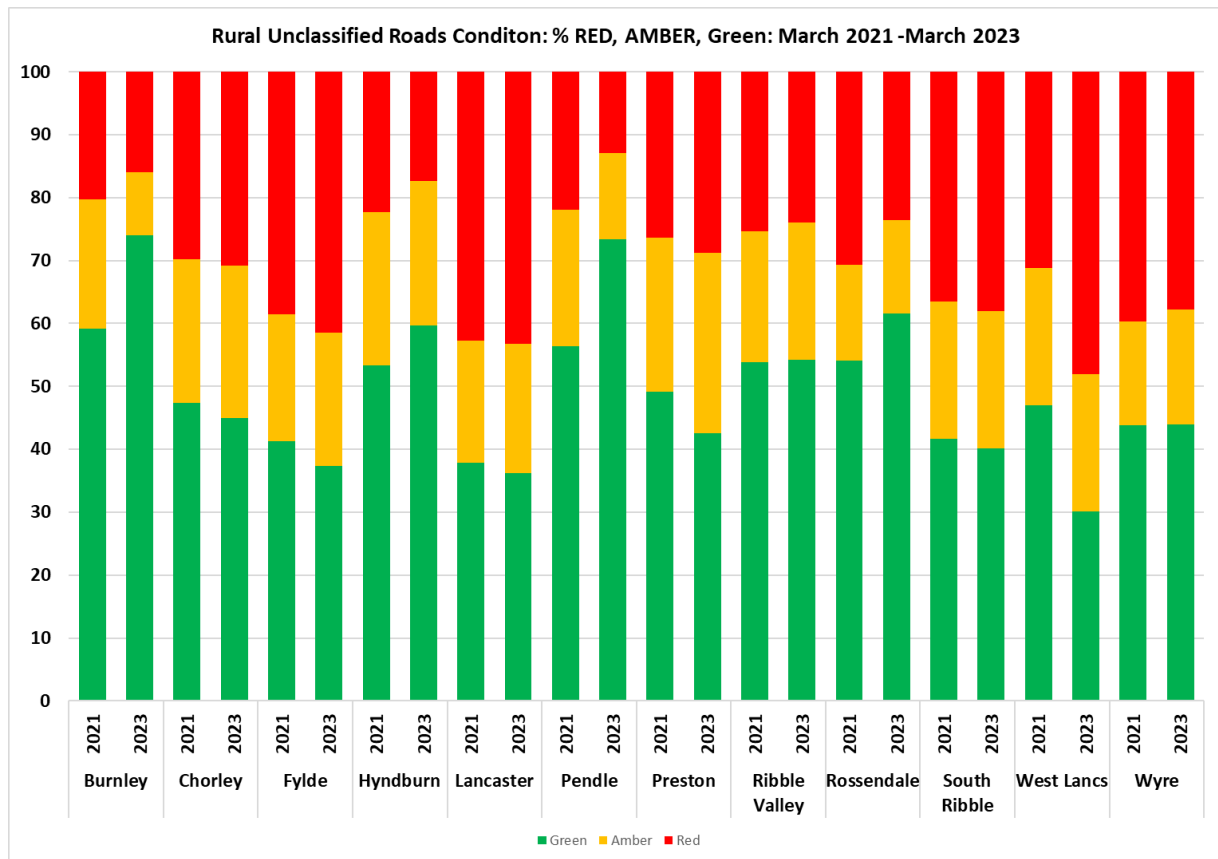
## 9.4 Rural Unclassified Roads

**Most Cost-Effective Strategy:** Investment in preventative maintenance which is based on appropriate surface treatment in preference to more costly resurfacing of roads.

- 32.56% of this network is regarded as RED, 21.65% is AMBER and 45.81% is GREEN and using this condition data is considered to be in a POOR condition; this a slight overall deterioration from base year

**Approach TAMP Phase 2 and Phase 3:** Maintain the network condition through the use of jet patching to find and fix defects and preserve condition. Structural capital schemes, focusing on recycling where possible, for the worst areas and preventative treatments on the most strategic routes.





## 9.5 Footways and Cycleways

**Most Cost-Effective Strategy:** Investment in preventative maintenance which is based on appropriate surface treatment in preference to more costly resurfacing of footways.

**Approach TAMP Phase 2 and Phase 3:** With available funds focus on the areas of worst condition with greatest footfall for vulnerable users, such as around schools, hospitals. Consideration to be given to areas of high deprivation. Predominantly use of recycled materials.

### Summary

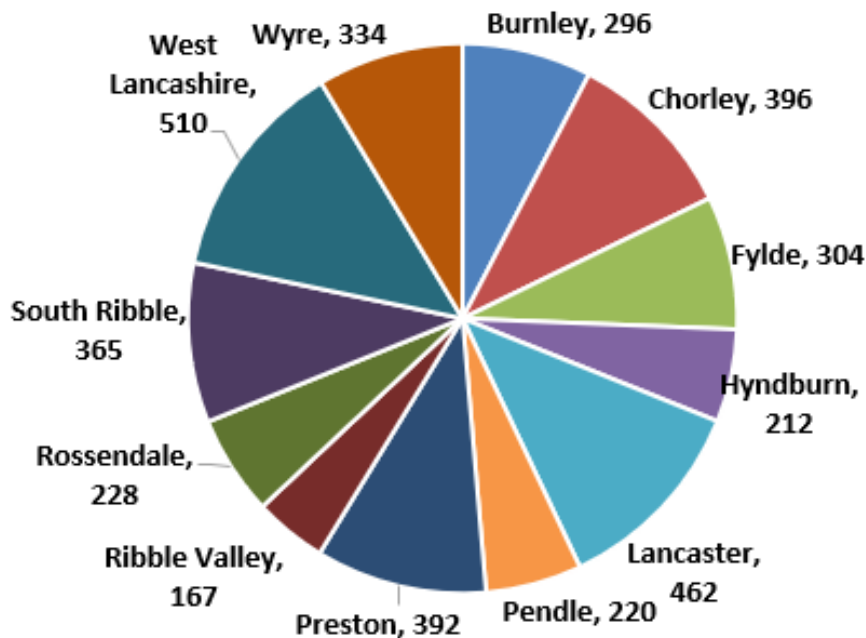
- Condition data of this asset has been assessed, with effect from April 2020, via video survey.
- Due to several changes since 2014 with regards reporting software and reporting procedures the defects numbers stated in TAMP Phase 1 are not comparable to TAMP Phase 2 figures.
- A review is currently taking place by the DfT to help determine common means for expressing footway condition using different methodologies for measuring condition. This review will help us to develop target conditions for our footway assets. Once we have received this guidance, we will set new service standards.
- Total length of footways is around 7000km





- 13% of our footways are regarded as **Red**, 41% are **Amber** and 46% are **Green** and using this condition data are considered to be in a POOR condition.

### Footway Condition: Red and Amber KM



## 9.6 Capital Programme Prioritisation

### Condition Data

Each year a video survey of all of Lancashire's highways is used to assess the condition of all A, B and C classified roads, and every other year for unclassified (residential) and unclassified rural roads.

Once the condition survey is undertaken a scheme identifier toolkit is applied to generate indicative scheme proposals, this also includes schemes proposed from stakeholders such as County Councillors, Customer complaints and officers.

Two different scheme types are generated depending on condition,

- resurfacing or
- preventative i.e. surface dressing

The resurfacing programme focus on areas of predominately grade 4 and 5 defects, i.e. structural damage and failure of the carriageway and weights these grade of condition over all others.

The surface dressing programme focuses on areas of condition grade 3 as general these are the area's most suitable and in the most need of preventative surface dressing work, to delay deterioration into grade 4 and 5.



## Defect Data

Highway Safety defects, general carriageway defects such as those reported and defects and complaints from the public, are applied to the scheme areas to understand where repeated unplanned repairs and defect reports are being made.

## Strategic Importance

The importance of a Highway within any proposed scheme is determined by numerous strategic factors and associated perceived risks for the whole or the majority of its extent. These include bus routes, presence of schools or emergency services and the resilient route network.

## A, B and C classified Roads

- Higher weighting is applied to network significance and less on factors such as number of properties as the purpose of ABC roads is the movement of vehicles over strategic distances.
- An additional weighting multiplying is added to the class of roads that are deteriorating at the fastest rate from the previous year's SCANNER survey which directly influences DfT Road Condition Indicator scoring mechanism for the authority.
- Index of deprivation is not used on ABC roads because classified roads by their nature span multiple areas and their importance goes beyond the immediate extent of the scheme.

## Urban Unclassified Roads

- Has a balanced approach applying weighting to number of potholes, carriageway condition reports and applies a double weighting to the number of residential and mixed-use properties, with the aim of focusing on densely populated areas where schemes will have maximum benefit.
- Index of deprivation – helps provide a balance to the prioritisation in areas where the submission of public reported defects is less prevalent.
- Strategic importance of the route is also considered.

## Rural Unclassified Roads

- Higher weighting is applied to secondary gritting routes to focus in on where rural settlement hubs are located
- Higher weighting is applied to number of residential properties to account for lower population density in rural areas.
- Higher weighting applied to bus routes (inc. school bus routes), to ensure resilience of public transport routes between rural settlements and employment and educational areas.

## Footways

- Higher weighting is applied to residential areas, retail, leisure, community and health addresses, this includes but is not limited to; schools, shops, assisted living residences, tourism sites, community



centres and police stations. Areas that have the highest footfall and will achieve the maximum benefit.

- Additional weighting is applied to those areas with the highest footfall including bus stops, school bus routes and gritting routes. This is to ensure people in Lancashire can live, work, visit and prosper.
- Index of deprivation – helps provide a balance to the prioritisation in areas where the submission of public reported defects is less prevalent.

### Summary

- Yearly condition survey providing 100% coverage of ABC and 50% coverage of unclassified roads.
- 2-year history of defect data assessed against condition data
- Strategic importance and risk factors of network considered.
- Programme specific weightings to tailor each programme.
- Focuses on large areas to provide best value and impact.
- All schemes are confirmed and validated by local engineers.
- The data driven approach is transparent and accountable and underpins the selection of schemes across the County.

### Local Deterioration Fund (LDF)

The Local Deterioration Fund was created as a gap that was identified between what repairs were achievable within current revenue budget constraints and what is perceived to be a capital maintenance scheme. Therefore, a process was put in place to ensure the schemes that fell between these two operations could be funded but still prioritised. LDF schemes are generally less 2000m<sup>2</sup>, which is typically no more than a single day of machine laid resurfacing.

The LDF generally assesses and commissions scheme three times year. This allows a flexible programme to be developed that can better deal with roads that have deteriorated quickly to be resurfaced within year.

The prioritisation of LDF schemes differs from the capital programme in that the strategic importance of the highway is not considered. The number of repeated maintenance visits, defect numbers and stakeholder reports are the main factors. This ensures that areas that are costing the most money to maintain are treated as a priority, thereby reducing the stress on revenue budgets, and keeping those areas safe.

### Summary

- The programme is assessed, and schemes identified and commissioned three times per year. Each assessment uses up to date data.
- This provides a flexible approach to deal within year deterioration of the carriageway.
- The prioritisation method uses number of repeated maintenance visits, defect numbers and stakeholder reports as the main factors.
- Helps to smooth out seasonal programme demands on highways operations teams.
- Provides high quality, durable capital works standard carriageway repairs to areas of repeated revenue spend.



- Reduces revenue spend
- The data driven approach is transparent and justifies spend on smaller areas which require treatment across the County.

## 9.7 Bridges and Similar Structures

**Most Cost-Effective Strategy:** Investment in preventative maintenance which is not based on reconstruction of bridges but on intervention at the appropriate time.

### Approach TAMP Phase 2 and Phase 3:

- Identify appropriate preventative maintenance to prevent further deterioration.
- Continued investment in the understanding high risk structures such as scour susceptible, post-tensioned, and half-joint, and deliver appropriate interventions before issues arise.
- Identifying high risk bridges producing management plans for each.
- Identifying those assets for replacement or large investment that fall outside of proposed capital allocations.
- Increased lifecycle planning using the Structures Asset Valuation Investment (SAVI) Toolkit to understand the asset condition better and prepare a work bank for Phase 3 of the TAMP.

### Bridge Condition Scores

The Bridge Condition Index (BCI) score represents the relative risk of an individual bridge failure and is calculated using the information collected from visual bridge inspections. Bridges are broken down into their component parts and each component is inspected and scored individually. The component scores are then used to produce bridge condition scores out of 100. Individual BCI scores are aggregated to produce appropriate district/Lancashire scores.

Two scores can be calculated – BCI Critical (BCI CRIT) represents the condition of just the critical elements of the bridge, whilst BCI Average (BCI AVE) takes into account all aspects of the bridge. It is thought BCI CRIT is a more useful indicator as to bridge serviceability/condition.

Tables BT1 and BT2 below show the breakdown of the Bridge Stock Condition Indicator by District and by Maintenance Strategy.



District	No. of Bridges	Bridge Stock Condition Indicator CRIT			
		Mar-20	Mar-21	Mar-22	Mar-23
Burnley	134	80.4	80.4	79.27	78.06
Chorley	109	87.9	86.5	85.46	86.71
Fylde	49	82	81.6	81.87	81.08
Hyndburn	78	70.8	69.9	71	71.85
Lancaster	269	83.2	83.4	84.02	84.61
Pendle	156	83.9	83.5	83.3	82.54
Preston	143	77	76	75.91	76.07
Ribble Valley	266	77	77.6	77.15	77.44
Rossendale	159	78.1	77.1	77.71	76.71
South Ribble	88	78.6	77.4	76.97	78.19
West Lancashire	254	81.9	81.9	81.86	82.40
Wyre	127	85.5	84.6	84.76	85.35
<b>Total</b>	<b>1832</b>	<b>80.76</b>	<b>80.45</b>	<b>80.32</b>	<b>80.47</b>

Bridges Table 1 (BT1) – Bridge Stock Condition Indicator CRIT by District

Maintenance Category	% of Total Deck Area	No. of Bridges	Bridge Stock Condition Indicator CRIT			
			Mar-20	Mar-21	Mar-22	Mar-23
Planned Targeted	69%	568	79.1	78.67	78.71	79.22
Planned Preventative	21%	665	80.7	80.47	80.7	80.53
Planned Do Minimum	10%	599	82.46	82.19	81.42	81.61
<b>Total</b>	<b>100%</b>	<b>1832</b>	<b>80.76</b>	<b>80.45</b>	<b>80.32</b>	<b>80.47</b>

Bridges Table 2 (BT2) – Bridge Stock Condition Indicator CRIT by Maintenance Category

## Summary

- We are responsible for just under 1,850 bridges
- We have good condition information relating to this asset type
- The service standard was changed at the start of Phase 2 to calculate bridge condition by maintenance category, so funds can be directed more towards our priority structures.
- Table BT1 shows a breakdown of the BCcrit for each district.
- Table BT2 shows a breakdown of the BCcrit by maintenance category.
- The funding level for Phases 1 and 2 of the TAMP was set at a level that should see a steady decline in the condition of the stock and this is being confirmed within the condition figures.
- The condition of the bridge stock has remained steady over the TAMP Phase 2 cycle.



- The condition of our Planned Targeted bridges, which are located on strategic and priority routes and account for 69% of all bridge deck area, is considered to be Fair.
- The condition of our Planned Preventative & Planned Do Minimum bridges, which account for just 31% of bridge deck area, but 69% of our bridge stock is considered to be Good.
- The data shows that the overall bridge stock is in Good condition.

### Limitations of the BCIcrit

The BCIcrit and BClav can sometimes hide issues within the bridge stock. We inspect bridges at element level and this data is used more to inform decisions regarding Capital works than the BClav or BCIcrit. The Element Importance Classification reflects the importance of an element to the overall structure in terms of:

- Load carrying capacity.
- Durability, and
- Public safety

Depending on the function performed by an element and its importance to the overall functioning of the structure, the importance of an element is designated as Very High, High, Medium or Low.

Elements are scored on a range of 1A to 5E, 1A being excellent condition and 5E being failed. When an element score reaches 3C or worse it is considered for works in accordance with the Bridges and Structures Lifecycle Plan.

Table BT3 shows No. of bridges with individual element scores lower than 3C.

Maintenance Category	% of Total Deck Area	No. of Bridges	No. Elements 3C or lower					Total
			Very High	High	Medium	Low	None	
Planned Targeted	69%	567	115	180	131	18	124	568
Planned Preventative	21%	663	133	152	188	19	173	665
Planned Do Minimum	10%	602	108	118	144	28	201	598
<b>Total</b>	<b>100</b>	<b>1832</b>	<b>356</b>	<b>450</b>	<b>463</b>	<b>65</b>	<b>498</b>	<b>1832</b>

**Bridges Table 3 (BT3) – No. of bridges with individual element scores lower than 3C**

### Summary

- The data shows that we have 1334 or 72% of our bridges with an element condition score of 3C or worse.
- The data also shows that we have 356 or 20% of our bridges with an element condition score of 3C or worse on the Very High, structurally important elements of the bridge.



- Due to the backlog of works it is not possible at the moment to implement the preferred maintenance strategy of intervention at the most cost effective time.
- The backlog of works is increasing. The lifecycle planning using SAVI shows that it will continue to increase despite the increase in funding levels proposed for TAMP Phase 3.
- The Bridges asset group will be the focus of attention in Phase 3 of the TAMP. During Phase 2 we are looking to maintain the condition of this asset group as close to their April 2020 condition as possible.
- Implementing management plans for high-risk structures such as scour susceptible, post-tension and half-joint should allow for improved understanding of their deterioration and improve intervention efficiency.

## 9.8 Retaining Walls

**Most Cost-Effective Strategy:** Investment in preventative maintenance which is not based on reconstruction of retaining walls but on intervention at the appropriate time.

### Approach TAMP Phase 2 and Phase 3:

- Identify appropriate preventative maintenance to prevent further deterioration.
- Identifying high risk structures producing management plans for each.
- Identifying those assets for replacement or large investment that fall outside of proposed capital allocations.

### Summary

- Our knowledge of this asset is incomplete in terms of ownership but is slowly improving. We currently have information relating to 1,400 retaining walls which have a combined length of 124km.
- Condition data for retaining walls is collected using the same inspection methodology as we use for bridges.
- We propose to monitor the condition of this asset using the same maintenance categories as we do for bridges.
- Whilst we are aware that some walls have failed in places, resulting in a low wall condition indicator, many of these occurrences are at sections that are in a stable condition and the land supported has found a natural angle and is also stable. In such instances we do not intend to carry out any repairs unless they start to present a safety issue or support to the highway is compromised.
- Scour and its identification and repair at an early stage remains an ongoing issue.
- As unknown walls are an important fabric of the highway, we are collecting condition data in order to monitor their condition and also get an idea as to the extent of these throughout Lancashire,



- Establishing ownership is not always a straightforward issue to resolve, so due to limited resources we would only seek to establish ownership for walls that require works.
- Whilst we have not yet set a formal service standard for this asset type, they are considered to be in a FAIR condition.
- The data in RWT1 belies that the overall condition of the stock is improving. This is in part due to the additional £4m funding from DfT Challenge fund bid which has been used on priority retaining walls in East Lancashire

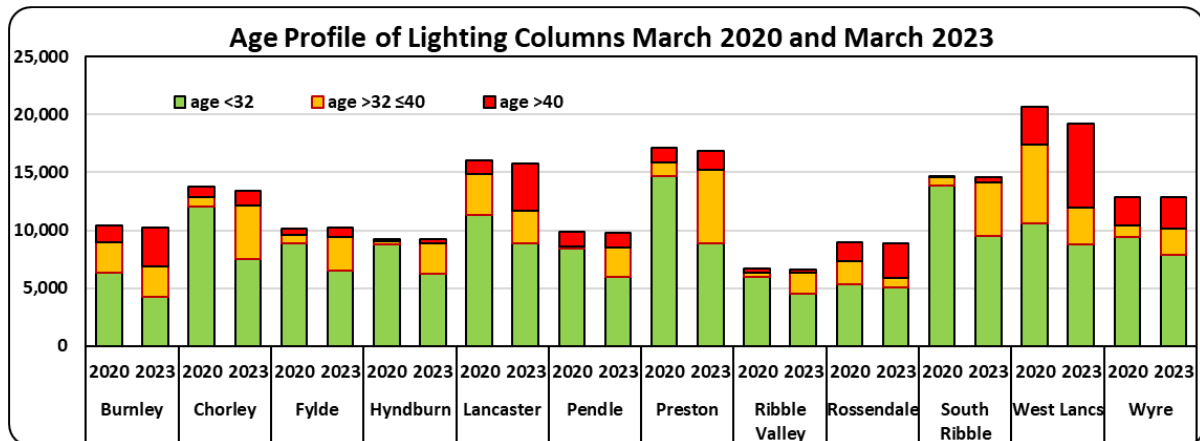
2022/23	Owner													
	Lancashire CC				Unknown				Combined					
No. of Walls	792				608				1400					
Length of Walls	69km				55km				124km					
Maintenance Category	% No. of Walls	% Length	Average of CRIT*				Average of CRIT*				Average of CRIT*			
			2023	2020	2021	2022	2023	2020	2021	2022	2023	2020	2021	2022
Planned Targeted	38%	48%	74.99	75.74	75.19	76.11	69.18	69.85	69.00	70.16	72.8	73.58	72.91	73.95
Planned Preventative	45%	43%	74.20	73.11	70.42	71.96	65.89	66.4	66.09	67.80	69.97	69.78	68.30	69.92
Planned Do Minimum	17%	9%	77.76	78.21	76.04	77.69	68.33	68.22	70.61	71.76	73.32	73.74	75.19	
<b>Total</b>	<b>100%</b>	<b>100%</b>	<b>75.07</b>	<b>74.98</b>	<b>73.19</b>	<b>74.51</b>	<b>67.23</b>	<b>67.68</b>	<b>67.64</b>	<b>69.10</b>	<b>71.49</b>	<b>71.74</b>	<b>70.76</b>	<b>72.16</b>

Retaining Wall Table 1 (RWT1) – Number, Length, Ownership and Condition of Highway Retaining Walls in Lancashire

## 9.9 Street Lighting

**Most Cost-Effective Strategy:** Planned column replacement programme

**Approach TAMP Phase 2 and Phase 3:** Increased investment in planned column replacement with continued risk-based approach to test the most vulnerable assets and replace or retest as required





Service Standard Grade Boundary				
<b>POOR</b>	<b>ACCEPTABLE</b>	<b>FAIR</b>	<b>GOOD</b>	<b>EXCELLENT</b>
>16,000	16,000 – 12,001	12,000 - 8,001	8,000 – 4,001	<4,000

Street Lighting Column Service Standards			
Condition Measure	Outturn 2019/20	Outturn 2022/23	Target 2024/25
No. of columns aged over 40 years old	13,643	26,427	>16,000

## Summary

- We are responsible for approximately 176,000 streetlights and 23,600 illuminated signs, bollards, and similar installations.
- LED replacement works commenced in 2009. Currently (99.9% of all of our street lights are LED.
- We spend over £5m per year on electricity to run our streetlights, sign & bollards etc.
- At the end of March 2023, we had 26,427 lighting columns that were aged 40 years or older (17.9% of the total stock), up from 13,643 at the start of Phase 2.
- Please note a data review has resulted in a revision to the column figures previously published
- The increase in numbers relates to 1) columns erected in that time period that have now come of age and 2) some older columns had no clear erection date so were assigned one based on best estimate based on manufacture details or when the road they are on was adopted
- The current condition of the stock is considered to be POOR and is expected to deteriorate further year on year.
- Funding for street lighting column replacement has increased from previous years with £2,900,000 being assigned for column replacement and testing, focusing on the most vulnerable columns.
- In order to maintain the keep pace with the rate of deterioration it is estimated that a capital investment of the order of £6.6m per annum would be required.

## 9.10 Traffic Signals

**Most Cost-Effective Strategy:** Investment in preventative maintenance which is based on replacement of obsolete units at key junctions which will not be covered by Highways and Transport Masterplan activities.

**Approach TAMP Phase 2 and Phase 3:** as above

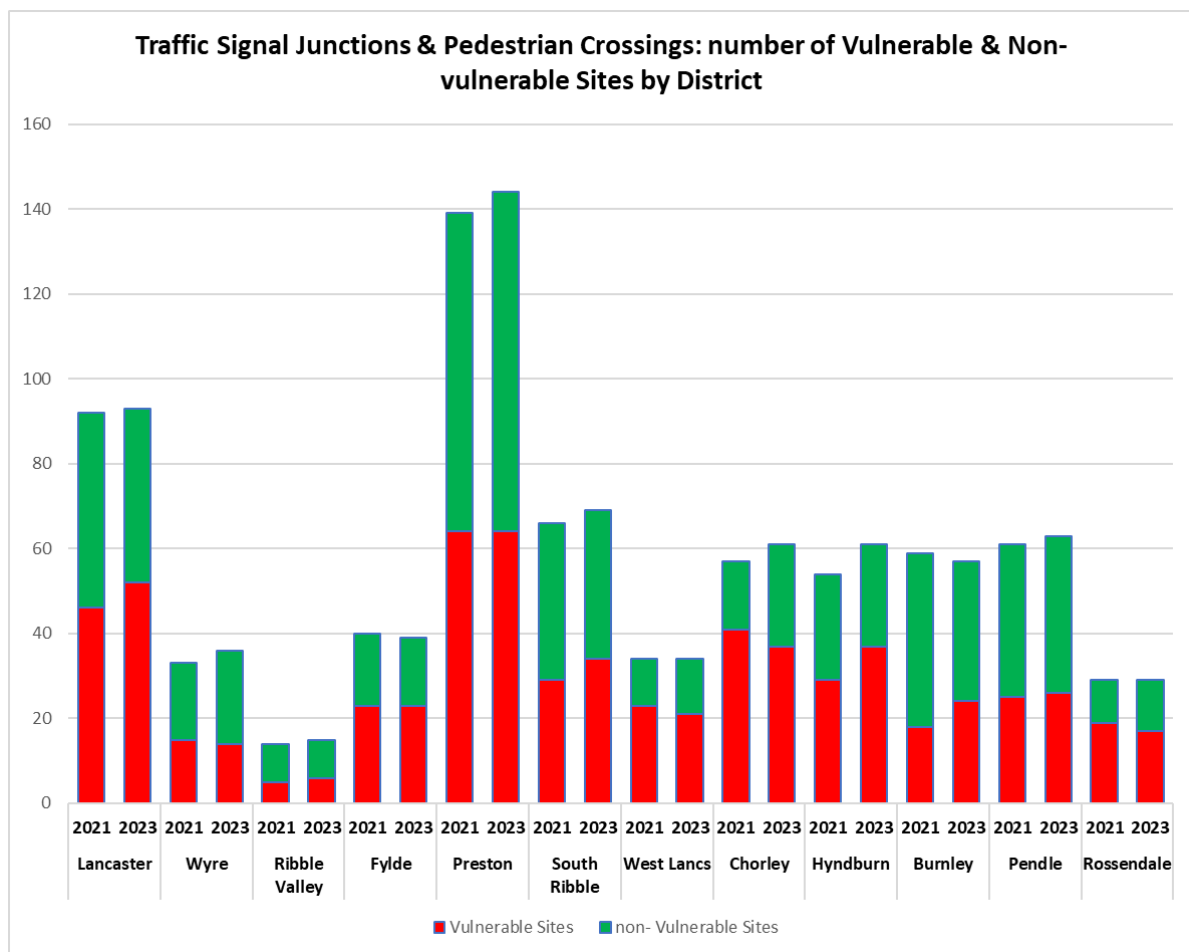


Service Standard Grade Boundary				
<b>POOR</b>	<b>ACCEPTABLE</b>	<b>FAIR</b>	<b>GOOD</b>	<b>EXCELLENT</b>
<b>&gt;270</b>	<b>270 - 201</b>	<b>200 -135</b>	<b>134 - 70</b>	<b>&lt;70</b>

Traffic Signals Service Standards				
Condition Measure	Outturn 2020/21	Outturn 2021/22	Outturn 2022/23	Target 2024/25
No. of obsolete and vulnerable traffic signal sites	<b>337</b>	<b>395</b>	<b>346</b>	<b>289</b>

### Summary

- There are 693 traffic signal installations in Lancashire.
- The condition of the stock is measured in terms of the vulnerable sites, which refers to installations that are older than their 20-year design life and additionally have obsolete controllers age both of which are no longer supported by the manufacturer.
- We currently have a total of 346 installations, 49.93% of the stock, as end March '23 which are classed as vulnerable.



- This is an improvement from the previous year (56.75% end March'22) but slightly higher than the base year (40.7% as end March'21)
- The condition of this asset type is considered to be POOR



- It is anticipated that without significant investment, the condition of this asset type will remain POOR at the end of Phase 2 in March 2025.
- It is estimated that a replacement programme at a value of £2.3m per year to improve the condition of this asset group to ACCEPTABLE by the end of TAMP Phase 3.
- As of 2018 the UK began the phasing out of halogen bulbs. The authority has over 10,000 halogen bulbs on the network which will take significant capital investment to replace which will also save Carbon; an 'LED Retrofit Trial' to change out halogen heads at approx. 10 traffic signal installations has started. The trial will help indicate timescales and associated costs of such works, this information will help in the formulation of future business cases.
- Asset Inventory – The traffic signal contractor has now carried out the inventory survey of all traffic signal installations on Lancashire road network. This now gives an accurate representation of the traffic signal assets. This data will now be used to support scheme identification and report on assets in future years.

## 9.11 Vehicle Restraint Systems

The 2022 TAMP refresh is the first time that Vehicle Restraint Systems (VRS) has been included. The project to introduce VRS into the TAMP has been ongoing since 2018 and is summarised below.

It was identified in 2018 that Lancashire County Council needed to implement a robust risk based method for the inspection and maintenance of Vehicle Restraint Barriers to be aligned to the well Managed Highways: Code of Practice 2016.

In 2019 VRS Code of Practice was approved by Cabinet. The key issues to be addressed within the CoP were:

- vehicle restraint systems are recorded on the Highway Asset Management System
- maintenance of vehicle restraint systems will be prioritised following a risk based approach.
- new vehicle restraint systems are only installed after all other measures have been considered.
- new vehicle restraint systems are installed to the appropriate standard.
- where we propose a departure from national standards or guidance this decision is fully risk assessed and signed off by appropriate personnel

Under this approach, a number of tasks to address the issues above were identified:

- undertake a VRS identification exercise to populate the Highways Asset Management database (HAMS).
- inspect and risk rank each VRS with a view to this generating a prioritised programme of works.
- produce an NEC4 Framework Contract to engage with the specialised contractors required to inspect, test, repair and maintain the VRS stock



The first 2 parts of the commission were completed in late 2020. The HAMS database now contains a complete record of the 1300 VRS sites on the LCC Highway Network.

The Framework Contract was awarded in mid 2021. The contract included an initial package of works with a value of £300k covering repair and replacement of the highest risk sites and these works were completed in April 2022. Further packages with a value of £600k have since been completed.

In addition to the ongoing works the asset register is now being populated with inspection dates and inspection or testing frequencies. This is with a view to implementing a future risk based inspection process for VRS in order to better manage the asset through its lifecycle.

### Summary

- HAMS is now populated with a record of approximately 1450 individual VRS locations with a total length of 129,007m on the network as shown in VRS Table 1.
- It is expected that by the end of 2023/24 further works will have been completed or commissioned to a value of £800k.
- Additional data is being collected during the framework to allow improved lifecycle planning and maintenance of the asset once repairs, and replacement have been implemented.
- There is currently no definitive condition data on which to report on. This is being developed for inclusion in the TAMP Phase 3.
- This will then allow us to reduce the Capital allowance for VRS from the TAMP budget and continue with a prioritized inspection schedule.

Road Classification	No. of VRS	Length of VRS (m)
Motorway*	78	21,836
A	665	79,592
B	151	7,937
C	299	10,810
Unclassified	239	8,591
X	7	106
<b>Totals</b>	<b>1444</b>	<b>129,007</b>

**VRS Table 1 – Breakdown of VRS**

The A6070, formally A601(M), has been included as part of the A road network.



Site Rating	Total Sites	Inspection or Works		
		Completed 22/23	Programmed for 23/24	Outstanding
Very High	121	62	26	33
High	373	35	46	292

**VRS Table 2 – Inspection and Works to date**



## 10.0 Service Standards

The Service Standards in the TAMP are derived wherever possible from condition data collected by engineering analysis and is used to: -

- Monitor the overall condition of assets,
- Monitor our year-on-year performance, and
- Compare overall progress against the targets contained in the main TAMP document.

As more condition data becomes available for more asset groupings the performance targets will be updated as appropriate and will be included in a future TAMP refresh documents.

Where it is necessary to change service standard, we will clearly explain why such changes are required and obtain the necessary Member approval.

The main TAMP Phase 2 document identifies 5 service standards of POOR, ACCEPTABLE, FAIR, GOOD and EXCELLENT, against which the benefits to the users of the asset can be measured. Details of the generic levels of service that each of the transport asset groups are likely to provide to users at each service standard are contained in Appendix 1 of the TAMP Phase 2 document which can be accessed [here](#).

The condition data contained in this data refresh document enables us to compare our performance against the baseline figure contained in the TAMP and our direction of travel.

The TAMP set an overall indicative service standard target of GOOD to be achieved at the end of period 2020/21-2024/25. In setting an overall indicative service standard target of GOOD it is recognised that it is not possible or affordable to maintain all asset groups to the same level. The targets for individual asset groups have, therefore, been set according to county council priorities, risk and affordability.

The overall condition of the transport infrastructure asset has been determined by assigning scores to each service standard. A weighted score has been produced by multiplying each score by the asset valuation. A weighted average is calculated by dividing the total weighted scoring by the total value of the asset, as detailed below:

Scores per Service Standard				
POOR	ACCEPTABLE	FAIR	GOOD	EXCELLENT
1	2	3	4	5

We are no longer required to collect Whole of Government Account information for highways. Therefore, for consistency purposes and to allow us to monitor progress against the start of the TAMP in April 2015, we will continue to use 2018/19 data throughout Phase 2 of the TAMP.



## Asset Condition Summary March 2023

The initial TAMP assessed the service standard to be 2.26 which determined the transport asset to be in an ACCEPTABLE condition. As a result of this data refresh the condition of the service standard has been calculated at 3.11 which places us near the bottom of FAIR. In 2021 the new service standards were introduced and the Asset Condition Summary now reflects these changes.

For the 2021 assessment the unclassified roads, footways and Street Lighting were incorrectly assessed, this has now been adjusted and the Service Standard Score for 2021 (original and adjusted), 2022 and 2023 can be seen below. The full scoring matrix for 2023 can be seen below.

Service Standard	
2021	2.06
2021 corrected	3.24
2022	3.11
2023	3.05

As the unclassified roads are our largest and valuable asset, we will only be able to bring about significant overall improvements once the condition of this asset improves.

According to the general service standards set out in Appendix 1, of the TAMP Phase 2 document which can be accessed [here](#), our highway and transport asset network should be regarded as being generally free from critical safety defects, although considerable maintenance backlogs do exist which have accumulated.

In general, due to insufficient resources being made available over a period of time to maintain the whole asset base.

## Asset Condition Summary March 2023

Overall Service Standard – Grade Boundaries				
POOR	ACCEPTABLE	FAIR	GOOD	EXCELLENT
1 to 1.9	2 to 2.9	3 to 3.9	4 to 4.9	5



Asset Group	Valuation * £ Million	Service Standard	Score	Weighted Score
<b>Carriageways, Footways and Cycleways</b>				
A Roads % Red	855	FAIR	3	3,420
A Roads % Amber		EXCELLENT	5	
B Roads % Red	504	FAIR	3	1,764
B Roads % Amber		GOOD	4	
C Roads % Red	1,445	ACCEPTABLE	2	3,613
C Roads % Amber		FAIR	3	
Residential Unclassified Roads % Red	3703	POOR	1	11,109
Residential Unclassified Roads % Amber		EXCELLENT	5	
Rural Unclassified Roads % Red	1161	POOR	1	3,483
Rural Unclassified Roads % Amber		EXCELLENT	5	
Footway & Cycleways % Red	727	GOOD	4	1817.5
Footway & Cycleways % Amber		POOR	1	
<b>Bridges &amp; Similar Structures</b>				
Planned Targeted	1201	FAIR	3	4,404
Planned Preventative		GOOD	4	
Planned Do Minimum		GOOD	4	
Retaining Walls	205	FAIR	3	615
<b>Other Assets</b>				
Street Lighting	155	POOR	1	155
Traffic Signals	19	POOR	1	19
<b>Total</b>	<b>9,975</b>			<b>30,763</b>
<b>Weighted Average Score</b>			<b>=</b>	<b>3.05</b>





## 11.0 Conclusion

By tracking condition data, it has been shown that a change in approach from 'worst first' to a preventative maintenance regime has already had a big impact on our road network, particularly on the A, B and C road categories, which has seen the condition of many roads in a number of district areas improve to at least those enjoyed in 2012, as measured by the % or **Red** or **Amber** roads across this network.

A change in approach from allocating funds on a district basis purely according to asset numbers/lengths and worst first in favour of a countywide approach where funding is based on need, as determined by the relevant condition data, and adopting a preventive strategy has normalising the condition of each asset grouping across Lancashire. This approach needs to be continued so that all our residents and service users are able to benefit from the same service standard regardless of district area.

Due to continued pressures from the DfT the county council cannot afford to stand still. It needs to continue to adapt and evolve if it is to secure the same or increased level of funding as it does now. Failure to attract sufficient funding will threaten the county council's ability to apply the TAMP principles in future years.

Using a risk-based approach and lifecycle modelling has significantly enhance the county council's knowledge of the condition of assets and enables us to continue scenario planning so that we are able to assess future maintenance costs and plan the best way to manage all assets in the future. We still face many challenges as a result of insufficient funds to address the backlog.

